### 2013-14 CORPORATE PLAN ACTIONS – UPDATE OCTOBER 2013

|     | ACTION   | UPDATE   |
|-----|--|--|
| ECO | NOMIC GROWTH   |  |
| •   | Develop and deliver planned elements of the Project Management Plan for the national grid infrastructure project | Delivered up-to-date as far as we can at this stage.   |
| •   | Develop clear land allocation and development management policies for a new nuclear power station at Heysham     | Included in Development Plan document  |
| •   | Promote offshore wind, renewable energy and bio-mass opportunities in the district                               | Ongoing, working with Dong. Development Plan includes reference to Biomass.                                  |
| •   | Work with the private sector to develop proposals for city centre development in Lancaster                       | Working with British Land, Duchy and Lancaster District Chamber of Commerce.                                 |
| •   | Work with strategic partners to bring forward proposals for a science park adjacent to Lancaster University      | Ongoing – The development is now known as an Innovation Campus   |
| •   | Continue to deliver Lancaster Square Routes scheme   | Progressing  |
| •   | Prepare and agree an Area Action Plan for central Morecambe  | Published  |
| •   | Develop proposals for Connecting the Heysham Gateway   | M6 Link decision critical for this. Discussing the development opportunities with Lancashire County Council. |
| •   | Complete the sale of land at South Lancaster   | Progressing  |
| •   | Work with partners to develop and deliver events and festivals throughout the district                           | Continuing   |

|   | ACTION  | UPDATE  |
|---|---|---|
| • | Support arts in the district working with the Arts Partnership and other arts organisations   | Ongoing   |
| • | Work with partners to develop a tourism branding strategy for the district  | Progressed to second phase  |
| • | Develop the Festival, Charter and Assembly Room markets to help support their sustainability and viability  | Reports requiring member decision to be brought forward   |
| • | Continue to work with Lancashire County Council to develop a future approach for museums provision in the district                                  | Discussions facilitated by the LGA held with officers of the County Council and Preston City Council. |
| • | Work with the Duchy to develop proposals for the viable use of Lancaster Castle   | We are working with the Duchy in terms of their plans for sustainable use of Lancaster Castle.        |
| • | Work in partnership to develop and deliver a tourism marketing plan for the district and its attractions, particularly focussed on staying visitors | Part of Branding review   |
| • | Encourage film and broadcast companies to the district  | The focus is on reputation management   |
| • | Continue to deliver Townscape Heritage Initiative 2   | Continuing  |
| • | Continue to deliver the apprenticeship programmes   | Continuing  |
| • | Advance the Lancaster District Local Plan to the submission stage   | Two-thirds published at this point.   |
| • | Provide support for delivery of the Lancaster Business Improvement district proposals   | Officer support provided  |

| ACTION   | UPDATE  |
|--|---|
| <ul> <li>Manage delivery of planning decisions on major applications for priority<br/>developments including Heysham M6 link, Canal Corridor and Lancaster<br/>Castle</li> </ul> | Ongoing   |
| Adopt and implement a business plan for the Storey Institute   | Draft Plan adopted  |
| Develop and deliver inward investment strategy   | Continuing to work in partnership with Lancashire County Council  |
| HEALTH AND WELLBEING   |   |
| Planning for sufficient, good quality housing across the district  | Included in Land Allocations Development Plan Document  |
| Deliver social and affordable housing schemes  | Ongoing, report regarding Delivering New Council Housing in the District to November Cabinet.   |
| <ul> <li>Complete housing schemes in the West End including refurbishment of<br/>empty homes in the Chatsworth Gardens area</li> </ul>   | November Cabinet report on West End Housing Scheme  |
| Deliver improvements in private sector housing via enforcement and support   | Statutory and Home Improvement work ongoing.  |
| Bring empty properties back into use   | Empty Homes Officer now in post –progress report will be produced.<br>Also Council Tax charging helping to bring empty properties back into<br>use. |
| Deliver the council housing planned maintenance and capital programme  | Ongoing   |
| Undertake measures to tackle homelessness  | Measured by performance indicators. Good work on prevention and homelessness well managed and on track.   |

|     | ACTION  | UPDATE   |
|-----|---|--|
| •   | Work with the voluntary sector to reduce rough sleeping in the district and implement the 'No Second Night Out' initiative              | As above   |
| •   | Deliver effective environmental health services   | Measured by performance indicators   |
| •   | Provide leisure facilities  | Facilities provided and measured by performance indicators                     |
| •   | Deliver strategic health and wellbeing arrangements in the district   | Delivered, partnership strategy agreed   |
| •   | Work with public sector partners to deliver health and leisure activities for children and young people and older people                | Ongoing, external funding received for this work                               |
| •   | Work with partners to deliver an air quality strategy for the district  | Strategy approved  |
| •   | Work with partners to deliver Warm Homes Initiatives  | Ongoing programme  |
| •   | Plan and deliver the Velocity Cycle Race  | Completed  |
| •   | Host the International Youth Games  | Completed  |
| CLE | AN, GREEN AND SAFE PLACES   |  |
| •   | Implement energy efficiency measures for council buildings, housing and vehicles  | Will be included in the Renewable Energy Strategy which has been commissioned. |
| •   | Deliver the objectives of the Lancashire Waste Strategy 2008-2020 to increase amount of household waste re-used, recycled and composted | Ongoing  |
| •   | Deliver actions to reduce the fuel consumption of council fleet   | Linked to the Renewable Energy Strategy  |

|   | ACTION  | UPDATE  |
|---|---|---|
| • | Evaluate and deliver measures to reduce the council's future energy requirements                              | Linked to the Renewable Energy Strategy   |
| • | Deliver the collective energy switching scheme  | Completed   |
| • | Work with partners to deliver services that keep our streets clean and safe                                   | Ongoing   |
| • | Support the provision of more allotment plots   | Support given when required   |
| • | Support provision of Police and Community Support Officers (PCSOs) in the district                            | For current year  |
| • | Improvements to parks and open spaces   | Happening through external funding, usually in partnership with third parties and County Council, but limited by resource availability. |
| • | Deliver positive leisure activities for young people  | Ongoing   |
| • | Implement agreed actions for public realm with an emphasis on street cleansing and improvement of open spaces | Ongoing   |
| • | Deliver the energy efficiency measures within council housing planned and capital programme                   | Ongoing. Providing some solar panels in some "off gas" properties from a budget separate to Invest to Save.                             |
| • | Develop the council's Renewable Energy Strategy   | Ongoing   |
| • | Evaluate options and develop a scheme for replacing the Wave Reflection Wall                                  | Awaiting confirmation of funding  |
|   |   |   |

|     | ACTION   | UPDATE  |
|-----|--|---|
| CON | IMUNITY LEADERSHIP   |   |
| •   | Develop and implement plans for balancing the 2014/15 budget and beyond  | Ongoing   |
| •   | Implement, monitor and review local tax collection and recovery arrangements in response to welfare reforms and other technical changes  | Successfully implemented the system for this year.  |
| •   | Work with partners to support the Children's Trust Board and partnership and develop a Children and Young People's Plan for the district | Chief Officer (Health and Housing) attends the Board meetings. Plan being developed.  |
| •   | Develop a programme around the community leadership role of councillors  | A variety of Community Leadership themed training and events are being planned, offered and delivered, with Member involvement in planning of a Community Leadership Conference for 2014. |
| •   | Support the Community Safety Partnership and new arrangements around Police and Crime Commissioners (PCCs)                               | Ongoing   |
| •   | Maintain resilience in emergency planning  | Additional officers recruited to emergency rota.  |
| •   | Meet all accountability and transparency requirements  | Ongoing – key requirements met  |
| •   | Work to develop increased online service delivery options  | Ongoing   |
| •   | Develop skills and the use of ICT to deliver savings, business improvement and efficiencies across the council.                          | Plans in place and training being organised.  |
| •   | Work with partners to develop joined up approaches for Working Together with Families  | Ongoing   |
| •   | Prepare and implement electoral reform changes   | Preparation for Individual Electoral Registration (IER) is ongoing.   |

|   | ACTION  | UPDATE  |
|---|---|---|
| • | Work to develop resilience and capacity within communities to improve local areas in ways that matter to local people | A project to support ward councillors' work with communities and<br>address issues of community interest is being piloted in Heysham North.<br>Learning from this will be shared with other councillors to encourage<br>them to run similar projects. |
| • | Work with partners to prepare for and deliver other future welfare reforms  | Ongoing   |
| • | Progress joint review of property portfolio in conjunction with Lancashire County Council                             | Ongoing   |